

Supplier Performance

Supply Chain Management

Introduction

GDLS Supplier Performance Scorecard

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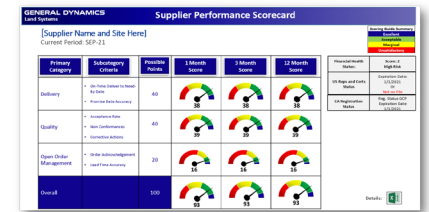
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Introduction

Measuring Supplier performance is a critical element for risk management and continuous improvement within the supply chain:

- Supplier performance metrics are common across GDLS Operational locations aligned with company goals and customer need.
- Measurements are objective, accurate and repeatable.
- Automated data collection, aggregation, calculations are used to produce output of each supplier metrics.
- Detail level transaction information is provided for transparency on what metrics are being utilized and the criteria being used to measure performance.
- Serves as a collaborative communication tool to achieve required overall level of performance and risk management.
- Provides data driven insight to support most effective sourcing decisions.



GDLS Supplier Performance Scorecard

D

supplier_performance.xlsx
53 KB

B

isupplierpoc@supplier.com

GENERAL DYNAMICS
Land Systems

A

Supplier Performance Scorecard

Supplier Name, ORACLE NUMBER - SITE
MMM-YY

E

| | | |
|---------------------------|---|-----------------------|
| Financial Health Status: | Score: 70 FHR - Low Risk | Scoring Guide Summary |
| US Reps and Certs Status: | On File Expiration Date: 8/14/2022 | |
| CA Registration Status: | Reg. Status ITAR Expiration Date: 12/21/2022 | |

| |
|----------------|
| Excellent |
| Acceptable |
| Marginal |
| Unsatisfactory |

| Primary Category | Subcategory Criteria | Possible Points | 1 Month Score | 3 Month Score | 12 Month Score |
|----------------------------|---|-----------------|---------------|---------------|----------------|
| 1 Delivery | <ul style="list-style-type: none">On-Time Deliver to Need-By DatePromise Date Accuracy | 40 | | | |
| 2 Quality | <ul style="list-style-type: none">Acceptance RateNon ConformancesCorrective Actions | 40 | | | |
| 3 Open Order Management | <ul style="list-style-type: none">Order AcknowledgmentLead Time Accuracy | 20 | | | |
| Overall | | 100 | | | |

Definitions

- "No Activity": means there was no transactional activity for a specific category for the time period indicated.
- "Not Scored": means no score was calculated as 1 or more of the categories had no activity. Only time periods that have transactional activity for all 3 categories will generate an Overall Score.
- "Not on File": means there is either no document or no current information on file.

Disclaimers

- United States (US) Representation and Certification (Reps and Certs) Status and Canada (CA) Registration Status are informational only and do not affect your score. Depending on the market(s) your company serves, a US Reps and Certs and/or CA Registration on file may or not be required. Refer to the GDLS Terms and Conditions for more information on these requirements.
- Financial Health Status is informational only and does not affect your score. However, please note that financial health may be considered during sourcing decisions.

F


Suppliers that achieved an ongoing poor performance levels in any category may be contacted by for further corrective action. Should you have any questions regarding this information, please contact performance@gdls.com.

Key Features:

- A. Supplier Performance Scorecard measures 3 Primary Categories:
 1. Delivery
 2. Quality
 3. Open Order Management
- B. Monthly scorecard delivered via email to iSupplier contacts.
- C. Suppliers will receive a 1,3 and 12-month score.
- D. Detailed data for Delivery, Quality and Open Order Management included as an attachment in Excel format.
- E. Scorecard includes supplier's Financial Health, US Reps and Certs and CA Registration Statuses.
- F. Scorecards are sent from "apexp@gdls.com <apexp@gdls.com>". Please make sure not being blocked by IT; or treated as spam.



GDLS Supplier Performance Scorecard: Categories


| Primary Category | Sub Category | Calculation | Key Points | What We Need from You  |
|----------------------------|-------------------------|---|---|---|
| 1 Delivery | • On-Time to Need Date | $\frac{\text{Due in Month Received in Full and On-Time}}{\text{\# of PO Shipments Due in Month}}$ | • Shipments where Lead Time (LT) was not given are excluded from calculation. However, if a shipment is received in full and on-time where LT was not given; shipment is included in calculation. | <ul style="list-style-type: none"> • Make every effort to deliver to the Need-by Date on the Purchase Order. • Maintain accurate Promise Dates that reflect the intended delivery of the complete shipment. • If shipping partials...split the shipments to achieve paced Need-by Dates, correct quantities, and accurate promise dates. |
| | • Promise Date Accuracy | $\frac{\text{\# of PO Shipments Due in month received with Accurate Promise Date}}{\text{\# of PO Shipments with a Promise Date in Month}}$ | • Accurate Promise Date: Promise Date is within -7 calendar days of full PO Shipment quantity receipt date. | |
| 2 Quality | • Acceptance Rate | $1 - \frac{\text{Quantity Rejected}}{\text{Quantity Accepted}} \times 100$ | • Measures supplier's ability to provide goods that conform to the purchase order/contract requirements. | <ul style="list-style-type: none"> • Provide conforming material that meets the specifications of the Technical Data Package • Provide prompt response and take immediate action for Non-Conformances and Corrective Action Requests |
| | • Non-Conformance | Count of Non-Conformances (NCs) | • Counted in month closed for a 12-month rolling period | |
| | • Corrective Actions | Count of Corrective Action Requests (CARs)* (* excludes low priority CARs) | • Counted in month closed for a 12-month rolling period | |
| 3 Open Order Management | • Order Acknowledgement | $\frac{\text{\# of PO Shipments Acknowledged On-Time}}{\text{\# of Open PO Shipments}}$ | • Acknowledged On-Time: Promise Date entered within 14 calendar days of issuance (PO Shipment First Approval Date). | <ul style="list-style-type: none"> • Promptly provide a Promise Date when new orders are issued. • Providing accurate Lead Time is critical – Accurate Lead times should be provided will all Request for Quotes (RFQs) responses. • Make every effort to provide a Promise Date at meets our Need-by Date, or a date no later than quoted lead time will allow • Promise Date should not exceed Need-by Date when Lead Time is given |
| | • Lead Time Accuracy | $\frac{\text{\# of PO Shipments with Accurate Lead Time}}{\text{\# of Open PO Shipments}}$ | • LT Accuracy based on PO Shipment First Approval Date and Processing LT. Processing LT should align with Supplier's Quoted Lead Time | |

GDLS Supplier Performance Scorecard: Rating Scale

| | Primary Category | Category Weight | Sub Category | Sub Category Possible Points | Rating Scale | Points | Excellent | Acceptable | Marginal | Unsatisfactory |
|---------|-----------------------|-----------------|-----------------------|------------------------------|---|---------------------|-----------|------------|----------|----------------|
| 1 | Delivery | 40 | On-Time to Need Date | 20 | > 95% 90% to 95% 85% to 90% < 85% | 20 16 12 0 | 40 | 39 to 32 | 31 to 24 | <24 |
| | | | Promise Date Accuracy | 20 | > 95% 90% to 95% 85% to 90% < 85% | 20 16 12 0 | | | | |
| | | | Sub Category Total | | 40 | | | | | |
| 2 | Quality | 40 | Acceptance Rate | 25 | ≥ 99% 98.5% to 98.9% 98% to 98.4% <98% | 25 20 15 0 | 40 | 39 to 32 | 31 to 24 | < 24 |
| | | | Non-Conformance | 5 | 0 to 1 2 to 5 6 to 15 >15 | 5 4 3 0 | | | | |
| | | | Corrective Actions | 10 | 0 1 2 >2 | 10 8 6 0 | | | | |
| | | | Sub Category Total | | 40 | | | | | |
| 3 | Open Order Management | 20 | Order Acknowledgement | 10 | > 95% 90% to 95% 85% to 90% < 85% | 10 8 6 0 | 20 | 19 to 16 | 15 to 12 | < 12 |
| | | | Lead Time Accuracy | 10 | > 95% 90% to 95% 85% to 90% < 85% | 10 8 6 0 | | | | |
| | | | Sub Category Total | | 20 | | | | | |
| Overall | | 100 | | 100 | | | 100 | 99 to 81 | 80 to 58 | < 58 |



GDLS Supplier Performance Scorecard: Scoring Guide



| Ongoing Score (3 or more consecutive months) | GDLS Recommended Actions |
|---|---|
| Excellent | A preferred world class supplier that <u>could be considered for:</u> <ul style="list-style-type: none">- Additional business.- Potential new product development opportunities.- Connection with other GD Business Units. |
| Acceptable | Continuation of business. Work to improve to 'Excellent' score. |
| Marginal | Buyer and/or Management to address specific issues with the supplier. Consider issuing Corrective Action Request for improvement plan. |
| Unsatisfactory | Consider for placement on Intensive Management. |




Overview by Metrics:

Category



1 Supplier Performance Scorecard

Delivery Category Overview

| Primary Category | Subcategory | Calculation | Key Points | What We Need from You  |
|------------------|---|---|---|---|
| Delivery | <ul style="list-style-type: none"> On-Time to Need Date | $\frac{\text{Due in Month Received in Full and On-Time}}{\text{\# of PO Shipments Due in Month}}$ | <ul style="list-style-type: none"> Shipments where Lead Time (LT) was not given are excluded from calculation. However, if a shipment is received in full and on-time where LT was not given; shipment is included in calculation. | <ul style="list-style-type: none"> Make every effort to deliver to the Need-by Date on the Purchase Order. Maintain accurate Promise Dates that reflect the intended delivery of the complete shipment. If shipping partials...split the shipments to achieve paced Need-by Dates, correct quantities, and accurate promise dates. |
| | <ul style="list-style-type: none"> Promise Date Accuracy | $\frac{\text{\# of PO Shipments Due in month received with Accurate Promise Date}}{\text{\# of PO Shipments with a Promise Date in Month}}$ | <ul style="list-style-type: none"> Accurate Promise Date: Promise Date is within -7 calendar days of full PO Shipment quantity receipt date | |


Delivery Rating Scale:

| Primary Category | Category Weight | Subcategory | Subcategory Possible Points | Rating Scale | Points | Excellent | Acceptable | Marginal | Unsatisfactory |
|--------------------|-----------------|-----------------------|-----------------------------|--|---------------------|-----------|------------|----------|----------------|
| Delivery | 40 | On-Time to Need Date | 20 | > 95% 90% to 95% 85% to 90% < 85% | 20 16 12 0 | 40 | 39 to 32 | 31 to 24 | <24 |
| | | Promise Date Accuracy | 20 | > 95% 90% to 95% 85% to 90% < 85% | 20 16 12 0 | | | | |
| Sub Category Total | | | 40 | | | | | | |



Supplier Performance Scorecard

Quality Category Overview


| Primary Category | Subcategory | Calculation | Key Points | What We Need from You  |
|------------------|----------------------|--|--|--|
| Quality | • Acceptance Rate | $1 - \frac{\text{Quantity Rejected}}{\text{Quantity Accepted}} \times 100$ | • Measures supplier's ability to provide goods that conform to the purchase order/contract requirements. | <ul style="list-style-type: none"> • Provide conforming material that meets the specifications of the Technical Data Package • Provide prompt response and take immediate action for Non-Conformances and Corrective Action Requests |
| | • Non-Conformance | Count of Non-Conformances (NCs) | • Counted in month closed for a 12-month rolling period | |
| | • Corrective Actions | Count of Corrective Action Requests (CARs)* (* excludes low priority CARs) | • Counted in month closed for a 12-month rolling period | |

Quality Rating Scale:

| Primary Category | Category Weight | Subcategory | Subcategory Possible Points | Rating Scale | Points | Excellent | Acceptable | Marginal | Unsatisfactory |
|--------------------|-----------------|--------------------|-----------------------------|---|---------------------|-----------|------------|----------|----------------|
| Quality | 40 | Acceptance Rate | 25 | > 99% 98.5% to 98.9% 98% to 98.4% <98% | 25 20 15 0 | 40 | 39 to 32 | 31 to 24 | < 24 |
| | | Non-Conformance | 5 | 0 to 1 2 to 5 6 to 15 >15 | 5 4 3 0 | | | | |
| | | Corrective Actions | 10 | 0 1 2 >2 | 10 8 6 0 | | | | |
| Sub Category Total | | | 40 | | | | | | |

Supplier Performance Scorecard

Open Order Management Category Overview

| Primary Category | Subcategory | Calculation | Key Points | What We Need from You  |
|-----------------------|-------------------------|--|---|---|
| Open Order Management | • Order Acknowledgement | $\frac{\text{\# of PO Shipments Acknowledged On-Time}}{\text{\# of Open PO Shipments}}$ | • Acknowledged On-Time: Promise Date entered within 14 calendar days of issuance (PO Shipment First Approval Date). | <ul style="list-style-type: none"> Promptly provide a Promise Date when new orders are issued. Providing accurate Lead Time is critical – Accurate Lead times should be provided with all Request for Quotes (RFQs) responses. Make every effort to provide a Promise Date at meets our Need-by Date, or a date no later than quoted lead time will allow Promise Date should not exceed Need-by Date when Lead Time is given |
| | • Lead Time Accuracy | $\frac{\text{\# of PO Shipments with Accurate Lead Time}}{\text{\# of Open PO Shipments}}$ | • LT Accuracy based on PO Shipment First Approval Date and Processing LT. Processing LT should align with Supplier's Quoted Lead Time | |

Open Order Management Rating Scale:

| Primary Category | Category Weight | Subcategory | Subcategory Possible Points | Rating Scale | Points | Excellent | Acceptable | Marginal | Unsatisfactory |
|-----------------------|-----------------|-----------------------|-----------------------------|--------------|--------|-----------|------------|----------|----------------|
| Open Order Management | 20 | Order Acknowledgement | 10 | > 95% | 10 | 20 | 19 to 16 | 15 to 12 | < 12 |
| | | | | 90% to 95% | 8 | | | | |
| | | | | 85% to 90% | 6 | | | | |
| < 85% | 0 | | | | | | | | |
| | | Lead Time Accuracy | 10 | > 95% | 10 | | | | |
| | | | | 90% to 95% | 8 | | | | |
| | | | | 85% to 90% | 6 | | | | |
| | | | | < 85% | 0 | | | | |
| Subcategory Total | | | 20 | | | | | | |

what we need from you

Delivery

- Make every effort to deliver to the need-by date on the Purchase Order.
- If you will be shipping partials...split the shipments to achieve paced need-by dates, correct quantities, and accurate promise dates.
- Maintain accurate Promise Dates that reflect the intended delivery of the complete shipment.

Quality

- Provide conforming material that meet the specifications of the Technical Data Package.
- Provide prompt response and take immediate action for Non-Conformances and Corrective Action Requests

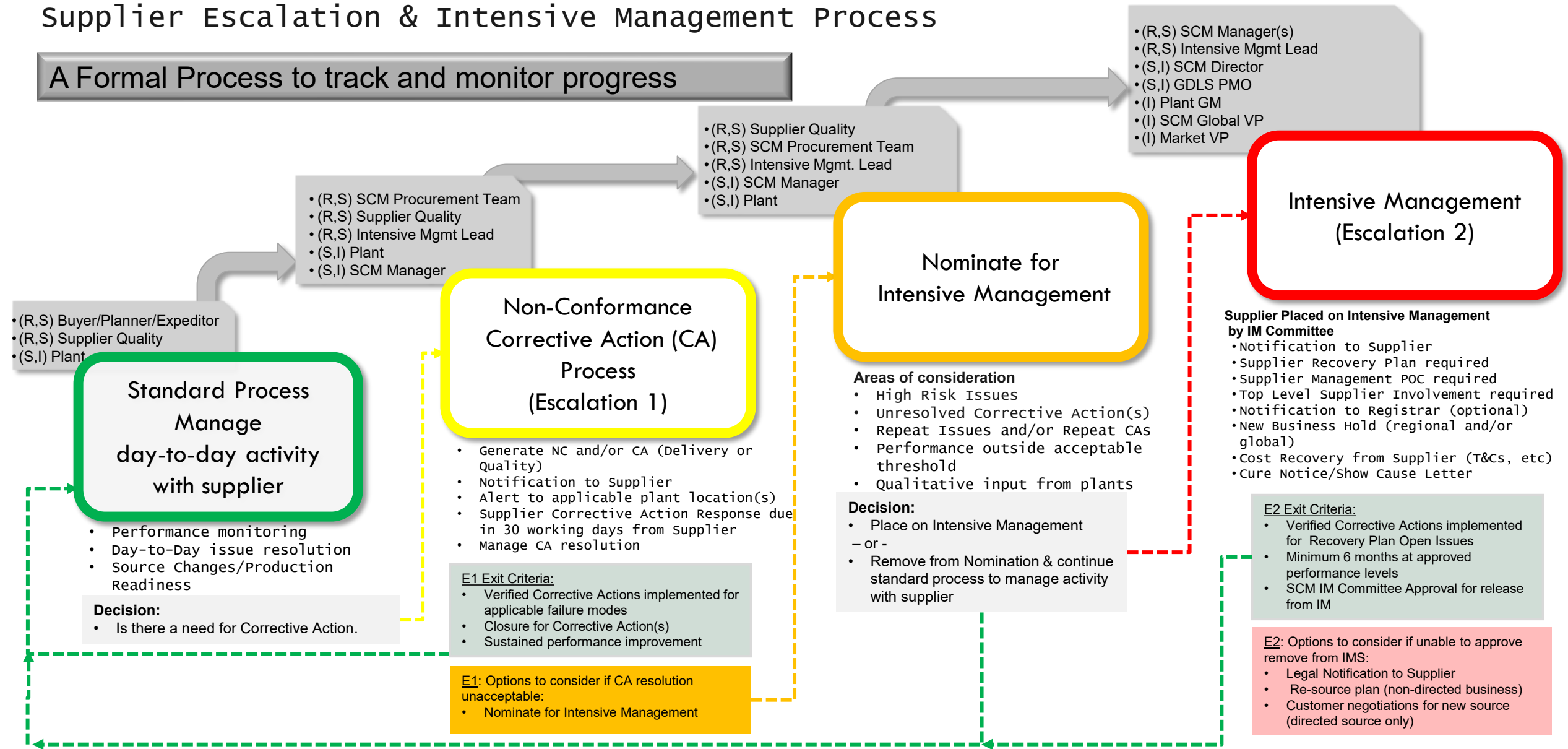
Open Order Management

- Promptly provide a promise date when new orders are issued.
- Providing accurate Lead Time is critical - Accurate Lead times should be provided with all Request for Quotes (RFQs) responses.
- Make every effort to provide a Promise date that meets our need-by date, or a date no later than quoted lead time will allow.
- Promise Date should not exceed Need-by Date when Lead Time is given



Supplier Escalation & Intensive Management Process

A Formal Process to track and monitor progress



Appendix



Metric Category Definitions



Category: Delivery

Metric: Supplier On-Time Delivery to Need-by Date

| | |
|------------------------|---|
| • Purpose / Intention | • Measure Supplier's delivery performance to GDLS need date. |
| • Indicator Type | • Lagging |
| • Owner | • Supply Chain Management |
| • Data Source | • Oracle Purchase Order Shipments |
| • Calculation | <p style="text-align: center;">On-Time Delivery to Need-by Date</p> $\frac{\text{\# of Shipments Due in Month Received in Full and On-Time}}{\text{\# of Shipments Due in Month}} \times 100 = \text{Supplier On-Time Delivery to Need-by Date}$ |
| • Definitions | • On Time: Full quantity of PO Shipment received by Need-By Date (within tolerance) |
| • Frequency | • Monthly |
| • Targets & Thresholds | <ul style="list-style-type: none"> Target: 95% On Time Thresholds: See Rating Scale |
| • Notes | <ul style="list-style-type: none"> Numerator includes shipments received in full with a Need-by Date within the month. Denominator includes shipments with a Need-by Date within the month. Calculation to exclude shipments where Lead Time (LT) was not given and shipment was not received in full. The supplier will get credit for shipments received in full and on-time where LT was not given. (The calculation will include these shipments in the numerator and denominator). Tolerance: 5 Calendar Days Late <ul style="list-style-type: none"> Early is acceptable if buyer accepts a Promise Date earlier than the Need-by Date. For early shipments, on-time credit will appear within the month of the Need-by Date. Days Late tolerance may vary by site/location due to local business circumstances. Shipments to include 3-way match, Goods line Type, with an Item only. If an item has a supplier lead time of 0 or null at the time of a receipt, a lead time of 90 days will be used as a default. Shipments in CA Operations with a value populated in the SDS field are excluded. |

Category: Delivery

Metric: Promise Date Accuracy

- Purpose / Intention
- Indicator Type
- Owner
- Data Source
- Calculation

- Measure Supplier's performance in providing an accurate promise date.
- Lagging
- Supply Chain Management
- Oracle Purchase Order Shipments

Promise Date Accuracy

$$\frac{\text{\# of Shipments due in month received with an Accurate Promise Date}}{\text{\# of Shipments with a Promise date in Month}}$$

X 100 = Promise Date Accuracy

- Definitions
- Frequency
- Targets & Thresholds
- Notes

- Accurate Promise Date: Promise Date is **within - 7 calendar days** of full PO Shipment quantity receipt date.
- Monthly
- Target: 95%
- Thresholds: See Rating Scale
- Numerator includes shipments **with a Promise Date within the month that are received in full.**
- Denominator includes shipments with a promise date within the month.
- **Shipments to include 3-way match, Goods line Type, with an Item only.**
- Shipments in CA Operations with a value populated in the SDS field are excluded

Category: Quality

Metrics: Acceptance Rate, NCs, and CARs

| | | | |
|------------------------|---|--|--|
| • Purpose / Intention | • Measure supplier's ability to provide goods that conform to the purchase order/contract requirements. | | |
| • Indicator Type | • Lagging | | |
| • Owner | • Supply Chain Management | | |
| • Data Source | • TIPQA | | |
| • Calculation | Acceptance Rate: $1 - \frac{\text{Quantity Rejected}}{\text{Quantity Accepted}} \times 100$ | Count of Non-Conformances (NCs) | Count of Corrective Action Requests (CARs)* |
| • Definitions | <ul style="list-style-type: none"> • Non-Conformance: A variance from the specification Technical Data Package (TDP) which is not considered critical or major. • Corrective Action Request: Request of corrective action from the supplier for nonconformance of material. | | |
| • Frequency | • Monthly | | |
| • Targets & Thresholds | <ul style="list-style-type: none"> • Targets: Acceptance Rate: 100%; NCs: 0; CARs: 0 • Thresholds: See Rating Scale | | |
| • Notes | <ul style="list-style-type: none"> • NCs and CARs counted in month closed month closed for a 12 month rolling period. • *Excludes low priority CARs. | | |

Category: Open Order Management

Metric: Order Acknowledgement

| | |
|----------------------------|---|
| • Purpose / Intention | • Measure Supplier's Risk and Compliance to GDLS requirements. |
| • Indicator Type | • Leading |
| • Owner | • Supply Chain Management |
| • Data Source | • Oracle |
| • Calculation | <p style="text-align: center;">Order Acknowledgement</p> $\frac{\text{\# of PO Shipments Acknowledged on-time}}{\text{\# of Open PO Shipments}} \times 100 = \text{PO Shipments Acknowledged on-time}$ |
| • Definitions | • Acknowledged on-time: Promise Date entered within 14 calendar days of issuance (PO Shipment First Approval Date) . |
| • Frequency | • Monthly |
| • Targets & Thresholds | <ul style="list-style-type: none"> • Target: 95% • Thresholds: See Rating Scale |
| • Notes / Gaps / Questions | <ul style="list-style-type: none"> • Shipments to include Open, 3-way match, Goods line Type, with an Item only • Measured within rolling 6 months of Need-by Dates. • For CA Operations only, if the SDS Code is populated and promise date is blank, shipment will be considered as Acknowledged On Time. |

Category: Open Order Management

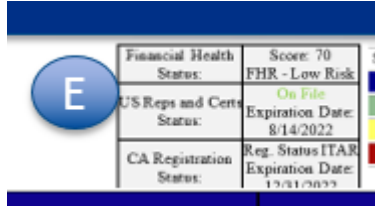
Metric: Lead Time Accuracy

| | |
|------------------------|--|
| • Purpose / Intention | • Measure Supplier's Risk and Compliance to GDLS requirements. |
| • Indicator Type | • Leading |
| • Owner | • Supply Chain Management |
| • Data Source | • Oracle |
| • Calculation | <p style="text-align: center;">Lead Time Accuracy</p> $\frac{\text{\# of PO Shipments w/ Accurate Lead Time}}{\text{\# of Open PO Shipments}} \times 100 = \text{PO Shipments with Accurate Lead Time}$ |
| • Definitions | • Accurate Lead Time: Open PO Shipments where the Promise Date is earlier than or equal to the Need-by Date ; or a date no later than quoted lead-time would allow. |
| • Frequency | • Monthly |
| • Targets & Thresholds | • Target: 95% • Thresholds: See Rating Scale |
| • Notes | <ul style="list-style-type: none"> • Lead Time Accuracy based on PO Shipment First Approval Date and Processing Lead Time. • Processing Lead Time in Oracle should match Supplier's Quoted Lead Time <ul style="list-style-type: none"> • Promise date earlier than or equal to the Need-by Date is acceptable. • Promise date SHOULD NOT EXCEED THE NEED BY DATE when LEAD TIME is given (not compressed) • If the Need-by Date requested is issued compressed inside of processing lead time, the promised date should be no later than quoted lead would allow. • If an item has a supplier lead time of 0 or null at the time of a receipt, a lead time of 90 days will be used as a default. • Shipments to include Open, 3-way match, Goods line Type, with an Item only. • Measured within rolling 6 months of Need-by Dates. • Shipments in CA Operations with a value populated in the SDS field are excluded. |



E Supplier Reference Information: Financial Health Status

Effective 1/1/2023 Scorecards



A screenshot of a supplier reference information scorecard. It features a blue circle with a white 'E' on the left. The scorecard is a table with two columns and three rows. The first row shows 'Financial Health Status' with a score of 70 and 'FHR - Low Risk'. The second row shows 'US Regs and Certs Status' with 'On File' and an expiration date of 8/14/2022. The third row shows 'CA Registration Status' with 'Reg. Status ITAR' and an expiration date of 12/31/2022. A vertical color bar on the right side of the table transitions from blue at the top to red at the bottom.

| | |
|---------------------------|---|
| Financial Health Status: | Score: 70 FHR - Low Risk |
| US Regs and Certs Status: | On File Expiration Date: 8/14/2022 |
| CA Registration Status: | Reg. Status ITAR Expiration Date: 12/31/2022 |

- Financial Health Status will be based on Financial Stability Rating provided by Dun & Bradstreet (DnB or D&B) Risk Analytics
- Supplier Evaluation Risk Rating (SER) score which is a risk metric that helps evaluate the long-term risk of doing business with a supplier. The SER score is based on a scale of 1-9, with 1 representing the lowest level of risk and 9 implying the highest level of risk

| D&B SER Score | Risk |
|---------------|----------------|
| 1 to 2 | Very Low risk |
| 3 to 4 | Low Risk |
| 5 to 6 | Medium Risk |
| 7 to 8 | High Risk |
| 9 | Very High Risk |

Transaction Level Detail Reference (excel file attachment)



Supplier Performance Scorecard

Delivery Category: Transaction Level Detail (spreadsheet file attached to Scorecard)

| Delivery (On Time to Need) | |
|-------------------------------|--|
| COLUMN HEADER | DESCRIPTION |
| OPERATION | GDLS Operational location associated with the Purchase Order |
| ORG_CODE | GDLS Ship-to facility code |
| PO_NUMBER | GDLS Purchase Order (PO) number |
| RELEASE | Populated only for Blanket Releases |
| PO_LINE | Purchase Order Line number |
| PO_SHIP_NUM | Purchase Order Shipment number |
| PLANNER_CODE | GDLS Planner code |
| BUYER | GDLS Buyer name on the Purchase Order |
| ITEM_NUMBER | Item Number |
| ITEM_DESCRIPTION | Item Description |
| SUPPLIER_NUMBER | Supplier Number |
| SUPPLIER | Supplier Name |
| SUPPLIER_SITE | Supplier Site |
| NEED_BY_DATE | Need-by Date |
| PROMISED_DATE | Promised Date |
| DATE_PROMISED_DATE_ENTERED | The approval date of the first promise date entered onto the PO Shipment |
| ORIGINAL_PROMISE_DATE | The first/original promise date approved on the PO Shipment |
| SHP_APPROVED_DATE | The first time the PO Shipment was approved and issued to the supplier |
| TAT_NUMBER | For CA Operations, Turn Around Time for R&O. |
| lead_time | Supplier's lead-time for the item in the GDLS ERP system. |
| Lead_T_Used_If_None | Only populated if no supplier lead-time is unavailable. 90 days will be used when no lead-time is available |
| POL_QUANTITY | |
| SHP_QUANTITY | Total quantity on the PO Shipment |
| SHP_QUANTITY_CANCELLED | Quantity cancelled on PO Shipment |
| SHP_QUANTITY_RECEIVED | Quantity received on PO Shipment |
| SHP_CLOSED_FOR_RECEIVING_DATE | Date when the full PO Shipment quantity was received |
| SHP_CLOSED_CODE | Status of the PO Shipment |
| LINE_TYPE | Line type of the Purchase Order Shipment |
| RECEIPT_REQUIRED_FLAG | Column will always display '3-way' |
| Lead time_status | Indicates whether the PO Shipment was issued with sufficient Lead-time given, or if the order was Inside lead-time. |
| received_on_time | Indicates if the full shipment quantity was received on-time. |
| excluded_due_to_inside_It | Indicates if the PO Shipment is excluded from the metric calculation due to being an inside lead-time order and the full shipment quantity not received. |
| Last_Updated_Date | Internal use only |
| Comments | Internal use only |

| Delivery (Promise Date Accuracy) | |
|----------------------------------|--|
| COLUMN HEADER | DESCRIPTION |
| OPERATION | GDLS Operational location associated with the Purchase Order |
| ORG_CODE | GDLS Ship-to facility code |
| PO_NUMBER | GDLS Purchase Order (PO) number |
| RELEASE | Populated only for Blanket Releases |
| PO_LINE | Purchase Order Line number |
| PO_SHIP_NUM | Purchase Order Shipment number |
| PLANNER_CODE | GDLS Planner code |
| BUYER | GDLS Buyer name on the Purchase Order |
| ITEM_NUMBER | Item Number |
| ITEM_DESCRIPTION | Item Description |
| SUPPLIER_NUMBER | Supplier Number |
| SUPPLIER | Supplier Name |
| SUPPLIER_SITE | Supplier Site |
| NEED_BY_DATE | Need-by Date |
| PROMISED_DATE | Promised Date |
| SHP_CLOSED_FOR_RECEIVING_DATE | Date when the full PO Shipment quantity was received |
| Accuracy | Days between Promise Date and Closed for Receiving Date |
| Accurate_Promise_Date | If accuracy is within + or - 7 calendar days then 'Accurate' else 'Not Accurate' |
| SHP_QUANTITY | Total quantity on the PO Shipment |
| SHP_QUANTITY_RECEIVED | Quantity received on PO Shipment |
| SHP_CLOSED_CODE | Status of the PO Shipment |

Supplier Performance Scorecard

Quality Category: Transaction Level Detail (spreadsheet file attached to Scorecard)

| Quality NC Details | |
|------------------------|--------------------------------------|
| COLUMN HEADER | DESCRIPTION |
| NC_NUMBER | Non-Conformance number |
| SUPPLIER | Supplier Name |
| SUPPLIER SITE | Supplier Site |
| CAUSE CODE | SUP (Supplier responsible) |
| CREATION DATE | Creation date of the NC |
| CLOSE DATE | Close date of the NC |
| QUANTITY NONCONFORMING | Quantity on NC line |
| ORG CODE | GDLS Ship-to facility code |
| SUMMARY | Brief description of the issue found |

| Quality CAR Details | |
|---------------------|--|
| COLUMN HEADER | DESCRIPTION |
| CREATION_DATE | Creation date of the CAR |
| MARKET | Operational location the CAR was issued in |
| QUANTITY | Quantity on the CAR |
| SUPPLIER | Supplier Name |
| SUPPLIER SITE | Supplier Site |
| CANUMBER | CAR Number |
| SUMMARY | Brief description of the issue found |
| NC NUMBER | Associated Non-conformance number |
| ORG | GDLS location code |
| ASSIGNED_TO_NAME | Assigned SQA representative |
| CA TYPE | This will always equal 'VI' |
| PRIORITY | Priority will always equal 9 (high priority) |
| PROCESS_DATE_CLS | Close date of the CAR |

| Quality Quantity Accepted Detail | |
|----------------------------------|----------------------------|
| COLUMN HEADER | DESCRIPTION |
| PART NUMBER | Part Number |
| VCN | TIPQA vendor number |
| RCEIVER NUMBER | Receipt number |
| LOT QUANTITY | Quantity received |
| DATE RECORDED | Date received |
| SUPPLIER SITE | Supplier Site |
| SUPPLIER NUMBER | Supplier Number |
| BUSINESS UNIT | This will always equal PDS |
| RECEIVING FACILITY | GDLS location code |
| PO NUMBER | Purchase Order Number |

| Quality Quantity Rejected Detail | |
|----------------------------------|---|
| COLUMN HEADER | DESCRIPTION |
| V_NUMBER | Internal use only |
| V_NAME | Supplier Name for internal use |
| PART NUMBER | Item Number |
| CLOSE DATE | 10/20/2020 |
| FACTORY CODE | GDLS location code |
| QUANTITY REJECTED | Quantity rejected |
| SUPPLIER NAME | Supplier Nam |
| SUPPLIER NUMBER | Supplier Number |
| DOCUMENT NUMBER | Associated non-conformance document number |

Supplier Performance Scorecard

Open Order Management Category: Transaction Level Detail (spreadsheet file attached to Scorecard)

| Order Acknowledgement (OM) | |
|--------------------------------|---|
| COLUMN HEADER | DESCRIPTION |
| OPERATION | GDLS Operational location associated with the Purchase Order |
| ORG_CODE | GDLS Ship-to facility code |
| PO_NUMBER | GDLS Purchase Order (PO) number |
| RELEASE | Populated only for Blanket Releases |
| PO_LINE | Purchase Order Line number |
| PO_SHIP_NUM | Purchase Order Shipment number |
| PLANNER_CODE | GDLS Planner code |
| BUYER | GDLS Buyer name on the Purchase Order |
| ITEM_NUMBER | Item Number |
| ITEM_DESCRIPTION | Item Description |
| SUPPLIER_NUMBER | Supplier Number |
| SUPPLIER | Supplier Name |
| SUPPLIER_SITE | Supplier Site |
| NEED_BY_DATE | Need-by Date |
| PROMISED_DATE | Promised Date |
| SHIP_CLOSED_FOR_RECEIVING_DATE | Date when the full PO Shipment quantity was received |
| ORIGINAL_PROMISE_DATE | The first/original promise date approved on the PO Shipment |
| TAT_NUMBER | For CA Operations, Turn Around Time for R&O. |
| LEAD_TIME | Supplier's lead-time for the item in the GDLS ERP system. |
| POL_QUANTITY | Total quantity on PO Line |
| SHIP_QUANTITY | Total quantity on the PO Shipment |
| SHIP_QUANTITY_CANCELLED | Quantity cancelled on PO Shipment |
| SHIP_QUANTITY_RECEIVED | Quantity received on PO Shipment |
| SHIP_CLOSED_CODE | Status of the PO Shipment |
| LINE_TYPE | Line type of the Purchase Order Shipment |
| RECEIPT_REQUIRED_FLAG | Column will always display '3-way' |
| DAYS_AGED | Number of days between the Shp_Approved_Date the Date Promise Date Entered. If promise date is null, then number of days since shipment approval date. |
| ACKNOWLEDGED_ON_TIME | Indicates if the PO shipment was acknowledged within 14 days. |
| CATEGORY | Internal use only |
| CALCULATED_LEAD_TIME_DATE | See Lead Time Accuracy tab |
| ACCURATE_LT | See Lead Time Accuracy tab |
| QTY_DUE | Quantity due on the PO Shipment at the time of the data pull |
| DATE_PROMISED_DATE_ENTERED | The approval date of the first promise date entered onto the PO Shipment |
| SHIP_APPROVED_DATE | The first time the PO Shipment was approved and issued to the supplier |

| Lead Time Accuracy (OM) | |
|--------------------------------|--|
| COLUMN HEADER | DESCRIPTION |
| OPERATION | GDLS Operational location associated with the Purchase Order |
| ORG_CODE | GDLS Ship-to facility code |
| PO_NUMBER | GDLS Purchase Order (PO) number |
| RELEASE | Populated only for Blanket Releases |
| PO_LINE | Purchase Order Line number |
| PO_SHIP_NUM | Purchase Order Shipment number |
| PLANNER_CODE | GDLS Planner code |
| BUYER | GDLS Buyer name on the Purchase Order |
| ITEM_NUMBER | Item Number |
| ITEM_DESCRIPTION | Item Description |
| SUPPLIER_NUMBER | Supplier Number |
| SUPPLIER | Supplier Name |
| SUPPLIER_SITE | Supplier Site |
| NEED_BY_DATE | Need-by Date |
| PROMISED_DATE | Promised Date |
| SHIP_CLOSED_FOR_RECEIVING_DATE | Date when the full PO Shipment quantity was received |
| ORIGINAL_PROMISE_DATE | The first/original promise date approved on the PO Shipment |
| TAT_NUMBER | For CA Operations, Turn Around Time for R&O. |
| LEAD_TIME | Supplier's lead-time for the item in the GDLS ERP system. |
| POL_QUANTITY | Total quantity on PO Line |
| SHIP_QUANTITY | Total quantity on the PO Shipment |
| SHIP_QUANTITY_CANCELLED | Quantity cancelled on PO Shipment |
| SHIP_QUANTITY_RECEIVED | Quantity received on PO Shipment |
| SHIP_CLOSED_CODE | Status of the PO Shipment |
| LINE_TYPE | Line type of the Purchase Order Shipment |
| RECEIPT_REQUIRED_FLAG | Column will always display '3-way' |
| DAYS_AGED | Number of days between the Shp_Approved_Date the Date Promise Date Entered. If promise date is null, then number of days since shipment approval date. |
| ACKNOWLEDGED_ON_TIME | See Order Acknowledgement tab |
| CATEGORY | Internal use only |
| CALCULATED_LEAD_TIME_DATE | Shp_Approved_Date + Supplier Lead-time |
| ACCURATE_LT | If Promise Date is < or = Need-by date or Calculated Lead Time Date then 'Yes'; If Promise Date is null and Days aged is <=14 days then exclude record; Else 'No' |
| QTY_DUE | Quantity due on the PO Shipment at the time of the data pull |
| SHIP_APPROVED_DATE | The first time the PO Shipment was approved and issued to the supplier |

Revision History



Revision History

| Revision | Date | Description |
|----------|-----------|---|
| Initial | 10/1/2021 | <ul style="list-style-type: none">Initial Release |
| Rev 1 | 1/1/2023 | <ul style="list-style-type: none">Incorporation of Dun & Bradstreet information for Financial Risk Rating (SER score) of ScorecardInclude reference to Supplier Escalation & Intensive Management Process |
| Rev 2 | 5/10/2024 | <ul style="list-style-type: none">Clarifications on Supplier Escalation & Intensive Management Process |
| Rev 3 | 8/31/2024 | <ul style="list-style-type: none">Revise Promise Date Accuracy parameters:<ul style="list-style-type: none">From Promise Date is within + or - 7 calendar days of full PO Shipment quantity receipt date.To: Promise Date is within - 7 calendar days of full PO Shipment quantity receipt date. |
| Rev 4 | 12/8/2025 | <ul style="list-style-type: none">No content revisions, only branding format revision |



Land Systems

SUPPLY CHAIN MANAGEMENT